Elizabeth Sloane

Equity, Diversity and Inclusion Policy

Elizabeth Sloane is committed to workforce diversity, creating equity across our systems and fostering and advancing a culture of inclusion. We know that bringing diverse backgrounds, cultures and perspectives together drives innovation that helps us to solve today's complex social and economic problems. Our policy outlines our responsibility to create an inclusive environment and respect the dignity and diversity of all people. This makes equity, diversity and inclusion (EDI) the responsibility of every employee around the globe. This enables everyone at Elizabeth Sloane to reach their full potential and help us innovate to create a healthier world.

The Equity, diversity and inclusion Policy, along with our Global Strategy, sets out the principles and requirements by which Elizabeth Sloane will enhance EDI throughout the organization. The Policy is applicable—but not limited—to our practices and policies on recruitment and selection; compensation and benefits; professional development and training; promotions; transfers; social and recreational programs; layoffs; terminations; and the ongoing development of a work environment built on the premise of gender and diversity equity. The Policy applies to all employees and anyone conducting work on behalf of Elizabeth Sloane or any of its operating companies.

Our EDI strategy is based on three strategic pillars designed to accelerate how we provide business consultancy solutions to an increasingly diverse world.

Advance our culture of inclusion workforce for the and belonging.

Build a diverse future.

Drive innovation and business growth.

Our EDI strategy starts with our people. It starts with helping them discover ways of working that foster a sense of inclusion and a deep sense of belonging—for themselves, for their teams, and for Elizabeth Sloane. We know that through inclusive leaders and developing a culture where everyone can bring their ideas, we can innovate.

In parallel, we focus on building a diverse workforce by attracting, developing and retaining employees. We believe that through having a diverse workforce, we will be employing the best talent and leveraging diverse and unique skills and perspectives. As an organization, we focus on equity by tailoring tools and resources

and otherwise mitigating societal systemic barriers experienced by underrepresented groups, so everyone has the opportunity to be successful. By striving to identify and eliminate obstacles, we can enable everyone to reach their full potential.

It is also critical to embed EDI into our business strategies to better serve the needs of our diverse clients and partners. We believe this positions our businesses to deliver on our promise to solve the world's most challenging social and economic issues.

Policy Guidelines

EDI Vision:

Be yourself, change the world. Our vision at Elizabeth Sloane is for every person to use their unique experiences and backgrounds together – to spark solutions that create a better, more equitable world.

EDI Mission:

Make EDI how we work every day. Our mission is to make diversity and inclusion our way of doing business. We will advance our culture of belonging where open hearts and minds combine to unleash the potential of the brilliant mix of people in every corner of Elizabeth Sloane. We create equity by tailoring tools and resources—and by mitigating systemic barriers—to enable everyone to reach their full potential.

Employee Responsibilities:

EDI is everyone's responsibility at Elizabeth Sloane. It requires purposeful action every day. Every employee is responsible for:

- Respecting the dignity and diversity of all people.
- Creating an inclusive environment that is free from discrimination, harassment and bullying.
- Enhancing employee awareness of potential unconscious bias and how that might hinder our ability to be more inclusive and collaborative with one another.
- Focusing on conscious inclusion to be more intentional with employee actions to drive diversity, equity and belonging.
- Committing to an individual goal as part of setting annual goals and objectives to help Elizabeth Sloane meet our EDI responsibilities.

People Leader Responsibilities:

Additionally, people leaders are accountable for specific EDI responsibilities and for achieving EDI outcomes as part of their job performance. These responsibilities include but are not limited to:

- Ensuring that employment-related decisions are free from discrimination.
- Setting individual EDI goals to foster diverse representation and an inclusive environment within their teams.
- Engaging in conscious inclusion and other behaviors that promote equity.
- Mitigating potential unconscious bias in employment decisions and talent practices (including performance and development, compensation, hiring).
- Drawing from a broad pool of talent in a region in order to reach outstanding talent inclusively, create diverse slates and, ultimately, a workforce that reflects the communities we serve.



- Providing reasonable accommodations for qualified individuals with a disability and to those with needs related to their religious observance or practices in recognition of personal religious expression. What constitutes a reasonable accommodation depends on the facts and circumstances, and is addressed on a case-by-case basis.
- Creating an inclusive and safe work environment that supports EDI and behaviors that reinforce Our values.
 - Ensuring a work environment that is free from discrimination, harassment and bullying;
 - Consistently displaying inclusive leadership behaviors valuing all perspectives, and listening to diverse points of view;
 - Role modeling inclusive and respectful behavior in the work environment and all work-related activities; and
 - Encouraging employees to collaborate and make suggestions, and to respect and listento diverse opinions.
- Cultivating a culture that inspires respect for all employees, customers, vendors, contractors and others in the work environment.
- Appropriately addressing any other behavior not consistent with this or other policies and applicable laws relating to equal opportunity, diversity, equity or inclusion.

EDI Network Member Responsibilities:

These responsibilities include but are not limited to:

- Ensuring a consistent employee experience through execution of the enterprise EDI strategy.
- Following appropriate internal procedures and policies for EDI communications and programs.
- Assisting in communicating and championing the importance of EDI and the enterprise EDI strategy.

Discrimination, Harassment and Bullying:

Elizabeth Sloane provides equal opportunities for employment. We base employment decisions on merit, considering qualifications, skills, performance and achievements, and we do not tolerate discrimination against any employee or applicant for employment based on non-work related personal characteristics, such as race, color, religion, sex (including pregnancy, childbirth, or related medical conditions, as well as breast-feeding needs), gender, sexual orientation, gender identity or expression, transgender status, national origin, ethnic origin, social origin, family or marital status, age, disability (physical or mental), medical condition, genetic information, veteran status or military service.

We provide reasonable accommodation to qualified individuals with a disability as well as individuals with needs related to their religious observance or practice.

All of us have a right to work in an environment free from the demoralizing effects of harassment or unwelcome offensive or improper conduct. Our Company will not tolerate harassment, bullying or conduct that could lead or contribute to harassment of employees by managers, supervisors or co-workers. We also will actively seek to protect employees from harassment or bullying by non-employees in the workplace. Similarly,



Elizabeth Sloane will not tolerate harassment or bullying by its employees of non-employees with whom our employees have a business, service or professional relationship. This also extends to conduct that takes place off Company premises (including on social media) that could reasonably impact employees or others within our workplace.

Reporting Inappropriate Conduct:

If an employee believes that they or another individual has been subjected to conduct prohibited by this Policy, the employee is urged and expected to report the relevant facts promptly. An employee may make a report either orally or in writing. Concerns can be raised to any member of Elizabeth Sloane management, or via phone through the contact number for the employee's location, any other Human Resources employee, or through the grievance/dispute resolution process available in the employee's location. As an alternative, an employee may file concerns both electronically and by calling 876-539-8001, both of which can be made anonymously in most jurisdictions.

We take allegations of discrimination, harassment and bullying seriously and ensure they are appropriately investigated. All reported incidents will be investigated with an effort to keep the source of the report confidential, with the disclosure of information as appropriate to facilitate the investigation or resolution of the matter.

Elizabeth Sloane encourages employees to report in good faith any possible violation of this Policy.

Prohibition of Retaliation:

We will not tolerate threats or acts of retaliation of any kind against any individuals because they report conduct reasonably believed to violate this Policy or in good faith provide information in connection with a report or investigation of any such conduct.

Consequences:

Employees who do not comply with this Policy and/or are found to have engaged in discrimination, harassment or bullying, will be subject to appropriate disciplinary action, up to and including termination of employment.

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